

EssilorLuxottica  
Store network

As of December 31, 2019 EssilorLuxottica's retail business consisted of 10,941 stores as follows:

|                         | North America | Europe       | Asia, Oceania, Africa | Latam        | Total Corporate | Franchise and license | Total Stores  |
|-------------------------|---------------|--------------|-----------------------|--------------|-----------------|-----------------------|---------------|
| Sunglass Hut            | 1,796         | 501          | 475                   | 446          | 3,218           | 185                   | 3,403         |
| LensCrafters            | 1,054         |              | 101                   |              | 1,155           | 1                     | 1,156         |
| Óticas Carol            |               |              |                       | 21           | 21              | 1,335                 | 1,356         |
| Pearle Vision           | 111           |              |                       |              | 111             | 429                   | 540           |
| Target Optical          | 524           |              |                       |              | 524             |                       | 524           |
| GMO                     |               |              |                       | 458          | 458             |                       | 458           |
| Salmoiraghi & Viganò    |               | 376          |                       |              | 376             | 32                    | 408           |
| Oakley retail locations | 196           | 10           | 63                    | 17           | 286             | 102                   | 388           |
| OPSM                    |               |              | 336                   |              | 336             | 39                    | 375           |
| Ray-Ban                 | 19            | 35           | 173                   | 29           | 256             |                       | 256           |
| Sears Optical           | 115           |              |                       |              | 115             |                       | 115           |
| David Clulow Opticians  |               | 122          |                       |              | 122             |                       | 122           |
| Luxury House Brands     | 34            | 8            | 7                     |              | 49              | 8                     | 57            |
| All Others Luxottica    |               |              | 67                    |              | 67              | 10                    | 77            |
| <b>Luxottica</b>        | <b>3,849</b>  | <b>1,052</b> | <b>1,222</b>          | <b>971</b>   | <b>7,094</b>    | <b>2,141</b>          | <b>9,235</b>  |
| Mujosh                  |               |              | 119                   |              | 119             | 583                   | 702           |
| Aoyo                    |               |              | 73                    |              | 73              | 370                   | 443           |
| Ópticas Visión          |               |              |                       | 158          | 158             | 2                     | 160           |
| Bolon                   |               |              | 24                    |              | 24              | 72                    | 96            |
| Ópticas Place Vendôme   |               |              |                       | 72           | 72              |                       | 72            |
| Optical Center          |               |              |                       | 61           | 61              |                       | 61            |
| MJS                     |               |              | 15                    |              | 15              | 39                    | 54            |
| All Others Essilor      | 3             |              | 70                    | 15           | 88              | 30                    | 118           |
| <b>Essilor</b>          | <b>3</b>      | <b>0</b>     | <b>301</b>            | <b>306</b>   | <b>610</b>      | <b>1,096</b>          | <b>1,706</b>  |
| <b>Total</b>            | <b>3,852</b>  | <b>1,052</b> | <b>1,523</b>          | <b>1,277</b> | <b>7,704</b>    | <b>3,237</b>          | <b>10,941</b> |