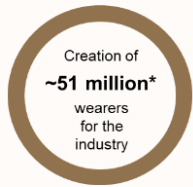
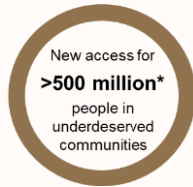


EssilorLuxottica at a glance

MISSION

See more. Be more.

*Eliminate uncorrected poor vision
in one generation
by increasing awareness and access*



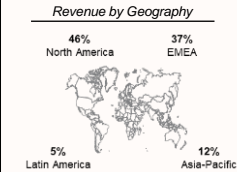
* since 2013

STRATEGY

Vision care	<i>We create cutting-edge vision solutions aimed at correction, protection and prevention</i>
Open model	<i>We share our assets as a network company</i>
Vertical integration	<i>We cover each and every step of the value chain</i>
Entrepreneurship	<i>We take decisions faster thanks to our entrepreneurial mindset</i>
Innovation	<i>We raise the bar for the benefit of the entire industry</i>
Quality	<i>We differentiate on product and service quality at every price point</i>
Sustainability	<i>We keep our «Eyes on the Planet»</i>

ASSETS¹

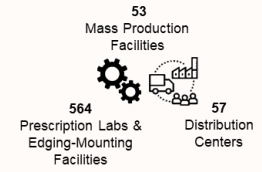
Global Footprint Balanced exposure



Brand portfolio All product & price ranges



Supply Chain Scale & Proximity



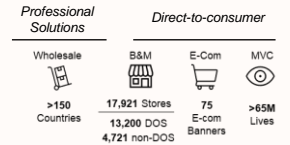
People Diversity



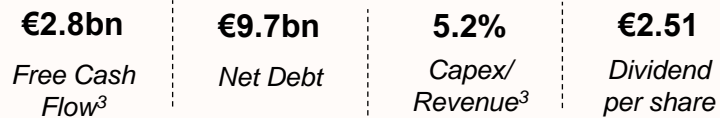
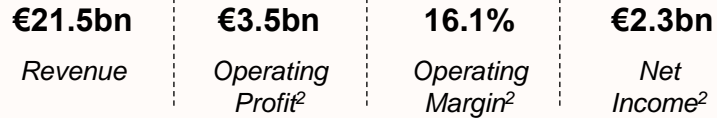
Innovation Top Spender in R&D



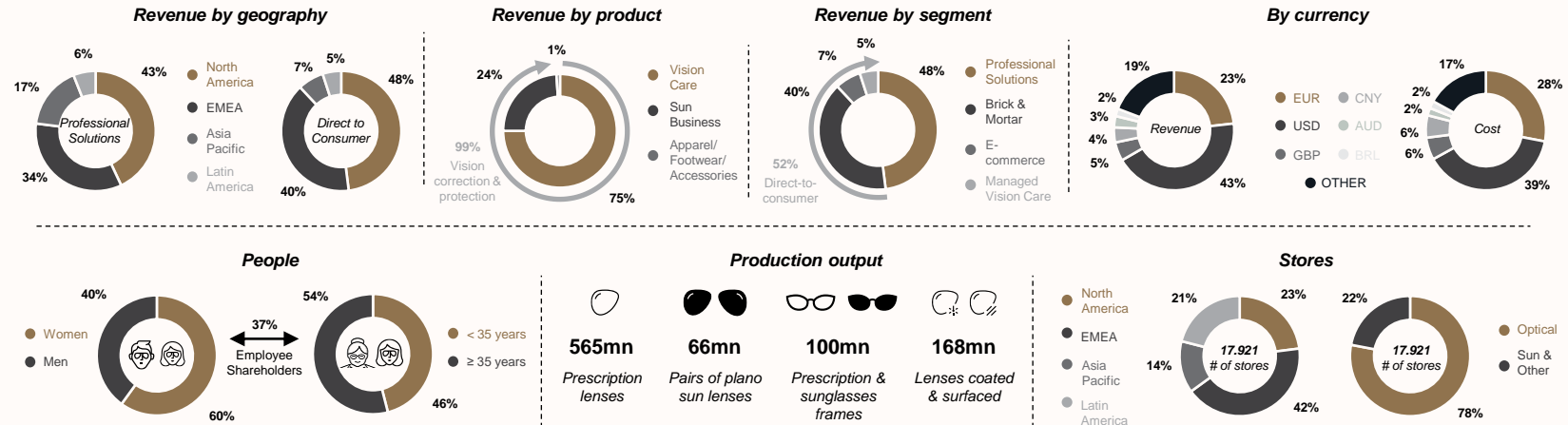
Go-to-market Multi/Omni-channel



KEY FINANCIALS¹



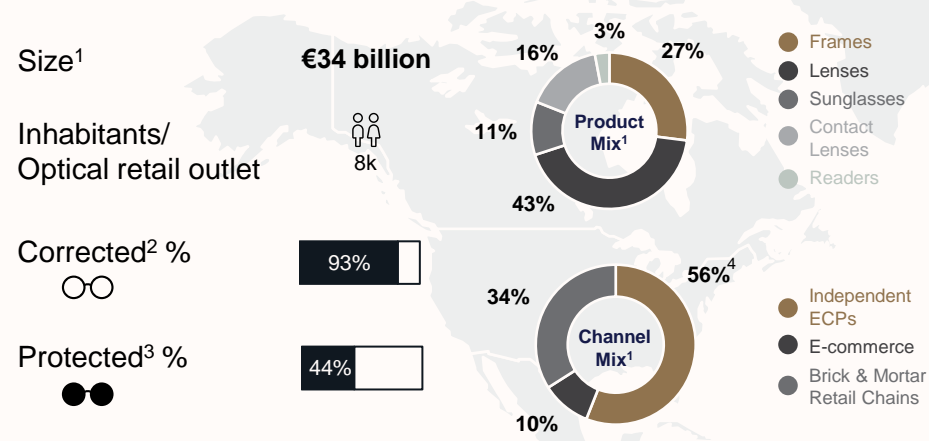
PERFORMANCE INDICATORS¹



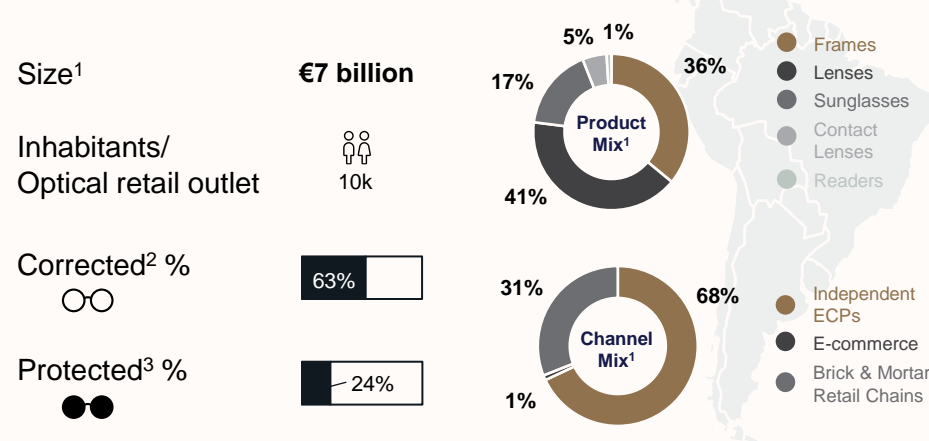
¹ 2021 data, proforma, including GrandVision, unless otherwise specified | ² Adjusted measures | ³ 12 months EssilorLuxottica + 6 months GrandVision

Untapped potential in the global eyecare & eyewear market

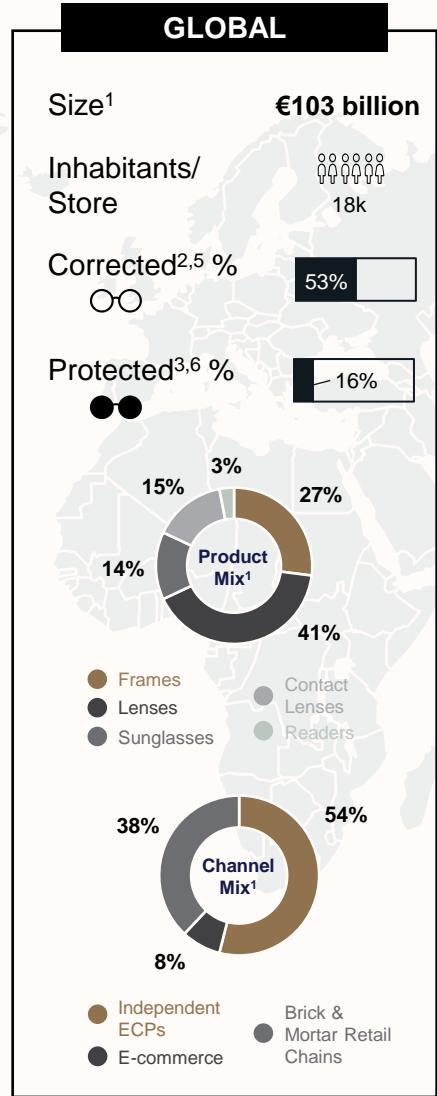
NORTH AMERICA



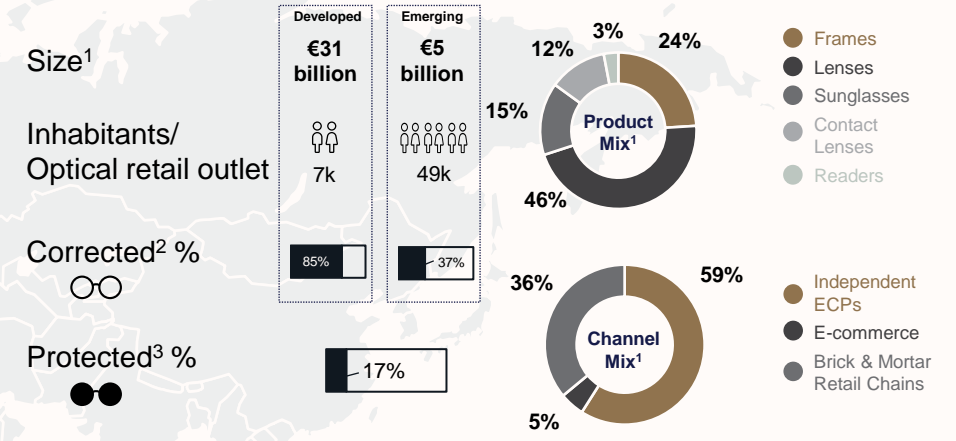
LATIN AMERICA



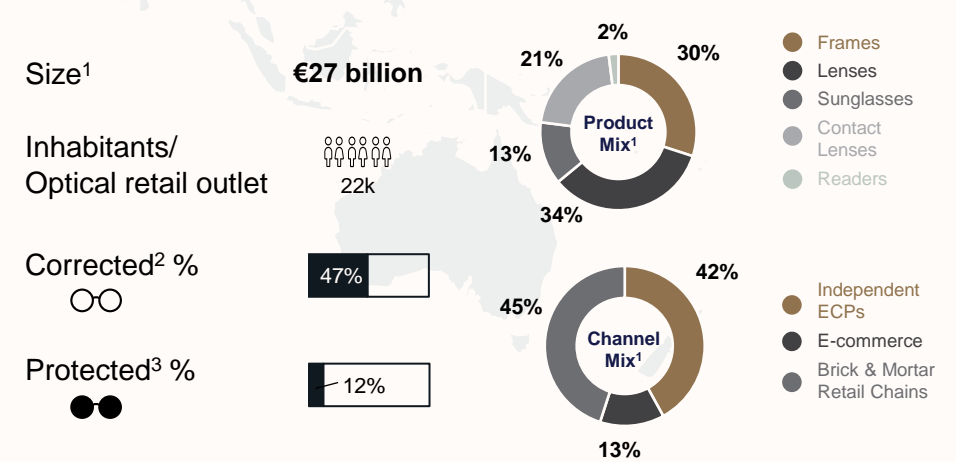
GLOBAL



EMEA



ASIA PACIFIC



¹ 2021 retail value | ² People with vision correction as a % of people in need of vision correction | ³ People wearing sunglasses as a % of total population

⁴ Including Buying Groups | ⁵ People in need of vision correction > 4 billion; People with vision correction > 2 billion | ⁶ Population ~ 8 billion; People wearing sunglasses > 1 billion