

EssilorLuxottica at a glance

MISSION

Empowering humans.

Shape the future of vision, where our eyes become a powerful gateway to maximizing human potential

Eliminate uncorrected poor vision in one generation by increasing awareness and access

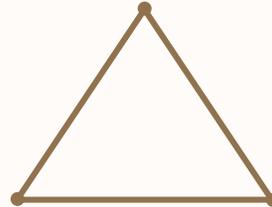


* since 2013

STRATEGY

Wearables & AI-powered digital innovation

Enhancing quality of life and human connections, transforming the way we experience the world



Med-tech

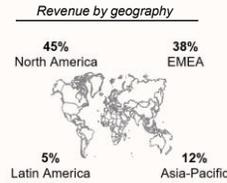
Improving lives globally through advanced medical technologies and an expanding array of clinical care offerings

Iconic brands

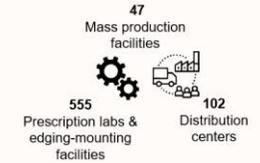
Accelerating the adoption of groundbreaking technologies, combining innovation with desirability and cultural relevance

ASSETS¹

Global footprint
Balanced exposure



Supply chain
Scale & proximity



Innovation
Top spender in R&D



Brand portfolio
All product & price ranges



People
Diversity



Go-to-market
Multi/omni-channel



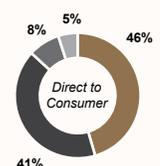
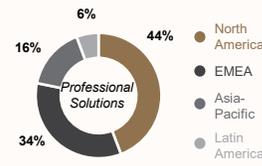
KEY FINANCIALS¹

€28.5bn Revenue
€4.5bn Operating profit²
15.7% Operating margin²
€3.2bn Group net income²

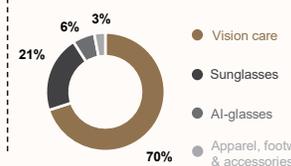
€2.8bn Free cash flow
€10.9bn Net debt³
5.4% Capex/revenue
€4.00 Dividend per share⁴

PERFORMANCE INDICATORS¹

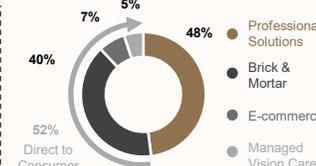
Revenue by geography



Revenue by product



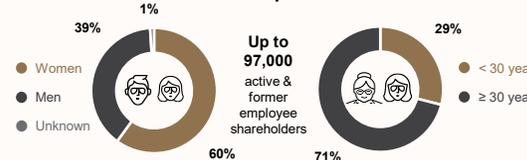
Revenue by segment



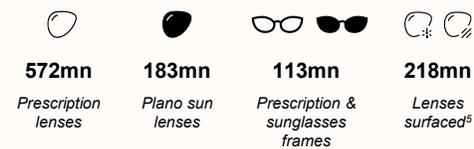
By currency



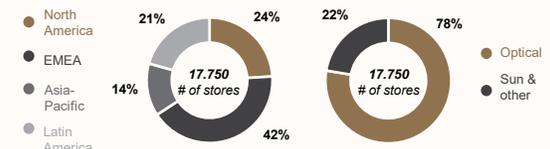
People



Production output



Stores



¹ 2025 data | ² Adjusted measures | ³ Incl. lease liabilities of €3.6bn | ⁴ Proposed | ⁵ Owned or partner laboratories (excluding coating and edging activities)