

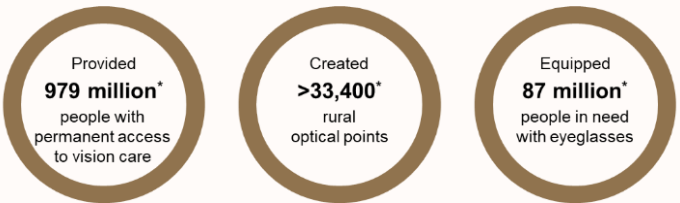
EssilorLuxottica at a glance

MISSION

See more. Be more.

*Eliminate uncorrected poor vision
in one generation*

by increasing awareness and access



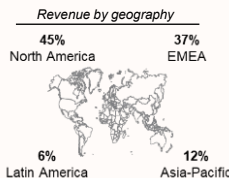
* since 2013

STRATEGY

Eyecare & eyewear	<i>We create cutting-edge solutions increasingly boosted by digital technology and AI</i>
Innovation	<i>We raise the bar for the benefit of the entire industry</i>
Entrepreneurship	<i>We take decisions faster thanks to our entrepreneurial mindset</i>
Vertical integration	<i>We cover each and every step of the value chain</i>
Open model	<i>We share our assets as a network company</i>
Quality	<i>We differentiate on product and service quality at every price point</i>
Sustainability	<i>We keep our «Eyes on the Planet»</i>

ASSETS¹

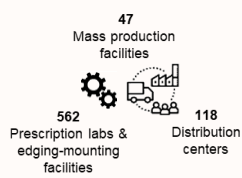
Global footprint Balanced exposure



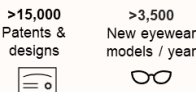
Brand portfolio All product & price ranges



Supply chain Scale & proximity



Innovation Top spender in R&D



People Diversity



Go-to-market Multi/omni-channel

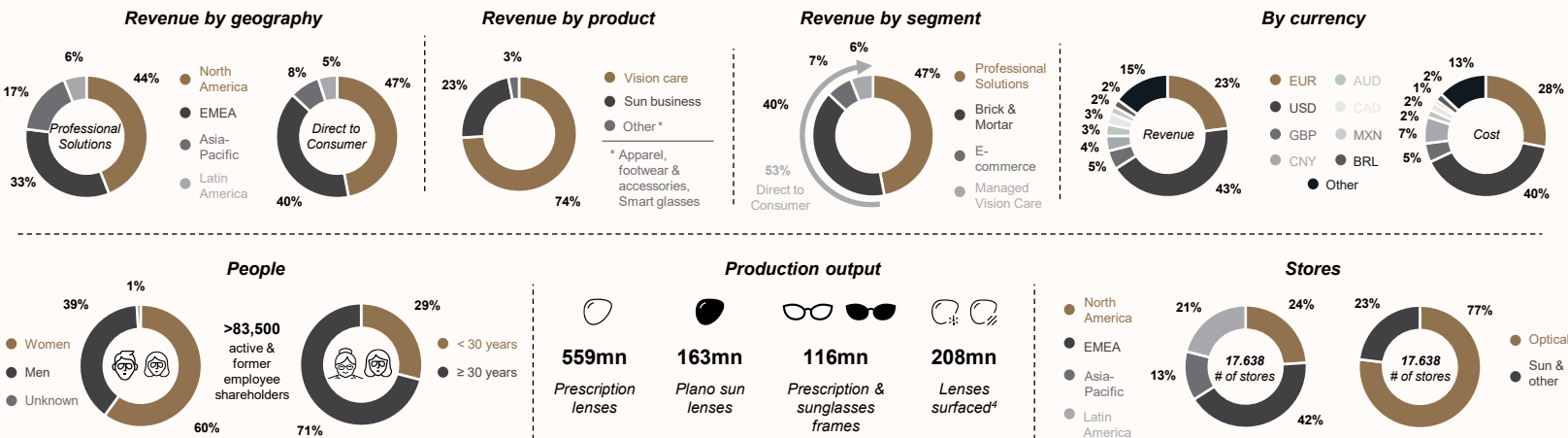


KEY FINANCIALS¹

€26.5bn Revenue	€4.4bn Operating profit ²	16.7% Operating margin ²	€3.1bn Group net income ²
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€2.4bn Free cash flow	€11.0bn Net debt ³	5.7% Capex/revenue	€3.95 Dividend per share
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PERFORMANCE INDICATORS¹



¹ 2024 data | ² Adjusted measures | ³ Incl. lease liabilities of €3.6bn | ⁴ Owned or partner laboratories (excluding coating and edging activities)