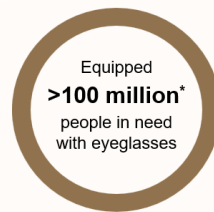
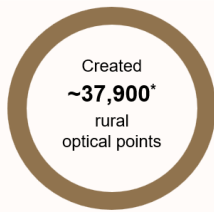
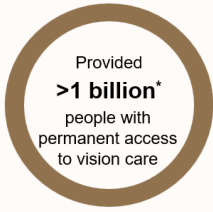


# EssilorLuxottica at a glance

## MISSION

*Empowering humans.*

*Shape the future of vision, where our eyes become a powerful gateway to maximizing human potential*



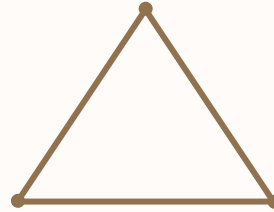
*Eliminate uncorrected poor vision in one generation by increasing awareness and access*

\* since 2013

## STRATEGY

**Wearables & AI-powered digital innovation**

Enhancing quality of life and human connections, transforming the way we experience the world



**Med-tech**

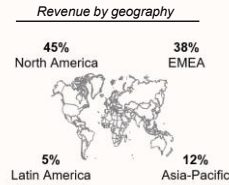
Improving lives globally through advanced medical technologies and an expanding array of clinical care offerings

**Iconic brands**

Accelerating the adoption of groundbreaking technologies, combining innovation with desirability and cultural relevance

## ASSETS<sup>1</sup>

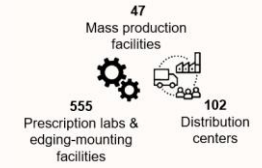
**Global footprint**  
*Balanced exposure*



**Brand portfolio**  
*All product & price ranges*



**Supply chain**  
*Scale & proximity*



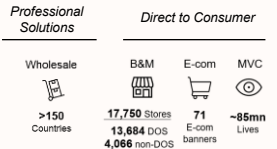
**People**  
*Diversity*



**Innovation**  
*Top spender in R&D*



**Go-to-market**  
*Multi/omni-channel*



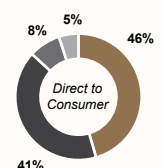
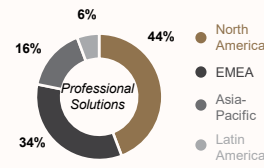
## KEY FINANCIALS<sup>1</sup>

**€28.5bn** Revenue  
**€4.5bn** Operating profit<sup>2</sup>  
**15.7%** Operating margin<sup>2</sup>  
**€3.2bn** Group net income<sup>2</sup>

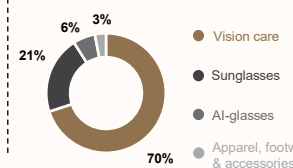
**€2.8bn** Free cash flow  
**€10.9bn** Net debt<sup>3</sup>  
**5.4%** Capex/revenue  
**€4.00** Dividend per share<sup>4</sup>

## PERFORMANCE INDICATORS<sup>1</sup>

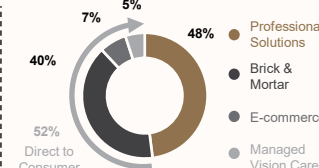
**Revenue by geography**



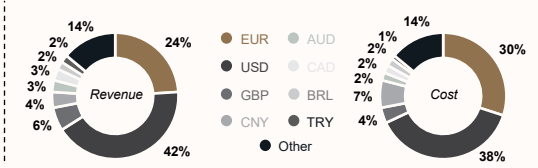
**Revenue by product**



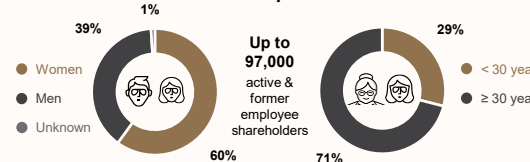
**Revenue by segment**



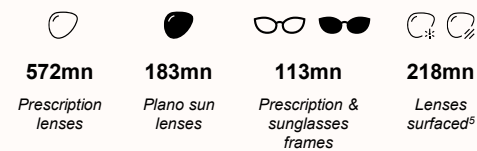
**By currency**



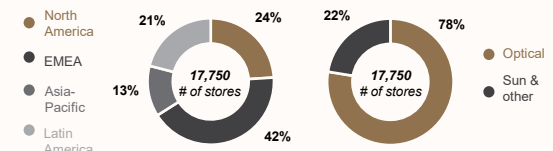
**People**



**Production output**



**Stores**



<sup>1</sup> 2025 data | <sup>2</sup> Adjusted measures | <sup>3</sup> Incl. lease liabilities of €3.6bn | <sup>4</sup> Proposed | <sup>5</sup> Owned or partner laboratories (excluding coating and edging activities)